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CORPORATE STATEMENT

The British Virgin Islands Electricity Corporation Ordinance No. 7 of 1978 was legislated in 1978 to provide for the establishment of a Statutory Corporation to be known as the British Virgin Islands Electricity Corporation. This Ordinance came into effect in January of 1979.

The major functions of the Corporation are the generation, transmission, distribution, supply and sale of electricity throughout the British Virgin Islands.

The Corporation is made up of a Chairman, four ordinary members and two Ex-officio members all appointed by Executive Council.

The main goal and objective of the British Virgin Islands Electricity Corporation are to provide the best possible service to its customers and to aid in the development of the Territory's electrical infrastructure by adequately supplying a reliable and continuous electrical supply to the entire British Virgin Islands' population at an affordable cost.

RO/RD MEMBERS



Chairman; *Mrs. Margaret A. Penn*, CPA was appointed to the Corporation September 1, 2008 for a period of three years. Mrs. Penn is a self employed businesswoman.



Member; *Mr. Ira O. Skelton* was appointed to the Corporation on September 1, 2008 for a period of four years. Mr. Skelton is retired from the Corporation after holding the position of Ag. Distribution Superintendent within the Transmission and Distribution Department. He is now a self-employed businessman.



Member; *Ms. Pearl Smith*, was appointed to the Corporation on September 1, 2008 for a period of three years. She is retired from the Corporation after holding the position of Corporate Secretary/Personnel Administrator.



Vice Chairman; *Mr. Frederick Creque,* was appointed on September 1, 2008 for a period of three years. Mr. Creque is a retired Civil Servant and previously held the position of Ag. Permanent Secretary in the Ministry of Communication and Works.



Member; *John Rhymer*, was appointed to the Corporation on October 1, 2008 for a period of four years. He is a self-employed businessman



Ex-Officio Member; *Mr. Leroy Abraham* was appointed Ex-Officio Member since September 1, 2000 and was confirmed as General Manager on September 1, 2004.



Member; *Mr. Norbert E. Oneal*, was appointed to the Corporation on October 1, 2008 for a period of three years. He is now a self-employed businessman.



Ex-Officio Member; *Mr. Gary Penn,* Deputy Secretary of Ministry of Communications and Works.

SENIOR M/N/GEMENT



General Manager Mr. Leroy A.E. Abraham, B.Sc.EE, C. Eng, MIEE



IT Manager Mr. Kelvin Eubanks B.S, M.S. Digital Technology



Financial Controller Mrs. Carmen A. Sully B.A. Acct, A.A. Management, ACCA



Human Resource Manager Mrs. Tamara George-Barry B.Sc, M.P.A, M.H.A.



Deputy HR Manager Mrs. Shonda Cameron B.A. Business Admin



Transmission & Distribution Engineer Mr. Henry Creque B.EE (Hons), MIEEE.

JUNIOR M/N/GEMENT

Accountant Miss. Cleo Christian, A.S. Accounting, B.S. Accounting

Vehicle Maintenance Supervisor Mr. Damian Creque B.S. (Hon) Automotive Technology

Systems Analyst Miss Roxanne Isaacs B.S. Management Information Systems

Engineer Miss Symorne Penn B. Eng Electrical Engneering (Hon) Engineer Mr. Ottley Rymer B.S. Electrical Engineering

Engineer Mr. Chaswell Varlack B.S. Mechanical Engineering Technology

Accountant Mr Kenrick Grant B.S. Accounting and Finance Management

Inventory Management Unit Supervisor Mr. Allan Skelton B.B.A., M.B.A

Head Office, Rankers, Solicitors and Auditors

HEAD OFFICE

Long Bush, Tortola | British Virgin Islands | Mailing Address:P.O. Box 268 | Road Town, Tortola VG 1110 B.V.I | Tel: 284-494-3911 | Fax: 284-494-4291 | Email:bviecgm@bvielectricity.com

BANKERS

First Caribbean International Bank Road Town, Tortola, B.V.I.

Barclays Banks PLC Old Broad Street Branch London, England

Scotia Bank (BVI) Limited Road Town Tortola, B.V.I

First Bank VI Road Town, Tortola B.V.I. Banco Popular de Puerto Rico Road Town Tortola, B.V.I.

Development Bank of the Virgin Islands Road Town Tortola, B.V.I.

SOLICITORS

O'Neal Webster Simmonds Building Wickham's Cay 1, Road Town, Tortola, B.V.I.

AUDITORS

Principal: Chief Auditor Audit Department B.V.I Government

Contracted: BDO Sea Meadow House, P.O. Box 34, Tobacco Wharf, Road Town, Tortola, B.V.I.

EXECUTIVE SUMM/RY



Operating Revenues

At the end of the year in review, the Corporation realized operating revenue of \$57.69 million compared to \$47.89 million for the previous year. Revenue from electricity sales increased to \$57.43 million which was 21.80% over 2007 (\$47.15 million). During the year 79% of the revenue from the sale of electricity came from Tortola, 16% came from Virgin Gorda, 2% came from the other islands and 3% came from Streetlights.

Domestic customers contributed 35% of the revenue, commercial customers 55%, industrial customers 7% and streetlighting 3%.

Operating Expenses

Operating expenses, which were 107.6% of total revenue included depreciation expenses of \$4.74 million. Overall, operating expenses increased from \$43.43 million in 2007 to \$62.06 million in 2008 i.e. an increase of 42.90%. Fuel cost of \$38.34 million, which was the single largest expense, increased from \$26.68 million in 2007.

During the preparation of the 2008 budget, sales were projected to increase approximately 5.2% over the previous year's sales. This assumption was made in light of the previous year's growth, the projection from BVIEC's Power Development Study 2003-2013 and the economic outlook for the British Virgin Islands for the year 2008.

The above revenue and operating expenses resulted in an operating loss of \$4.37 million compared to an operating profit of \$4.46 million in 2007.

Capital Expenditures

For the year in review, the Corporation spent 3.30 million dollars on capital additions. Details as follows: 3.76% was spent on Generating Plant and equipment, 64.09% on the Transmission and Distribution Systems, 2.14% on motor vehicles, 4.57% on furniture, 7.35% on computing equipment and 18.10% on Land and Building.

Other Income and Expenses

Finance charges increased by 39.16% mainly due to additional financing acquired to complete the Phase IV Development Project.

In 2008, there was an unrealized foreign exchange loss of \$28,377 compared with a gain of \$74,280 in 2007.

The islands which were within the Corporation's area of service during 2008 were:

1. Tortola

2.

3.

4.

5.

6.

7.

8.

9.

- Beef Island
 - Frenchman's Cay
- Virgin Gorda
- Great Camanoe
- Jost Van Dyke
- Marina Cay
- Little Thatch
- Scrub Island Saba Rock
- Saba Rock
 Buck Island
- 12. Anegada

The electrical demands of the first eleven (11) islands were met from the power stations on the island of Tortola, at Long Bush and Pockwood Pond. The electrical demand of the 12th Island - Anegada, was met by a small power station at that location with an installed capacity of 1330 KW.

Operations

During the preparation of the 2008 budget, the Corporation projected an increase of 5.2% in the sale of electricity over the preceding year's budget. The actual units sold were 156.1 million units; 5.57% less than the projected value of 165.3 million units, revenue collected from unit sales was 9.39% less than the value projected.

During 2008, sales increased by 0.6 million units, an increase of 0.39% over 2007 and units generated increased by 0.65 million units, an increase of 0.36% over 2007.

Fuel usage in 2008 increased slightly over 2007 by approximately 0.43 million gallons. The total cost of fuel however increased significantly to \$38.34 million in 2008 compared with \$26.68 million in 2007, an increase of 43.70% or \$11.66 million, mainly due to continuing global increases in crude oil prices and subsequent petroleum products.

During 2008 an additional 436 customers were added to the Distribution Network bringing the total number of customers on the system at December 31, 2008, to 14,376. The revenue per unit metered decreased 34.8% from 2007 and the cost per unit metered increased 31.6%.

FINANCIAL PROFILE

SUMMARY OF UNITS SOLD & REVENUE BY CUSTOMER GROUPING 2008

Customer Type	Units Sold kwh	No. Of Customers	Sales (\$1000)
Domestic	52,414,603	12,364	\$20,068,686.01
Commercial	88,121,887	1,958	\$31,917,580.44
Industrial	11,801,408	53	\$3,951,287.20
Streetlighting	3,761,960	1	\$1,592,581.20
Total	156,099,858	14,376	\$57,530,134.85

Sales increased by approximately 21.80% from 47.15 million in 2007 to 57.43 million in 2008. The Units sold and number of customers also increased by 0.39% (0.6 million units) and 3.13% (436 costomers) respectively.

Goals For The Future

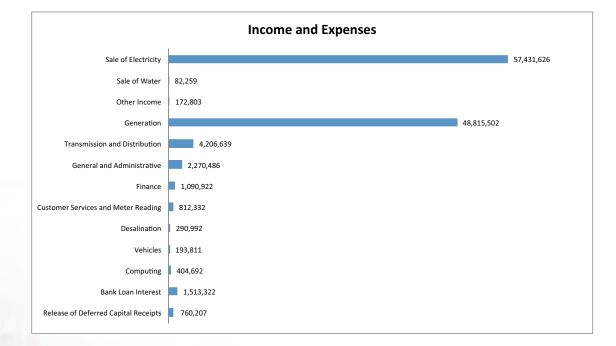
To increase initiatives to collect all accounts receivables within the standard thirty (30) days period and intensify efforts to collect all overdue accounts;

To enhance procedures and controls of the accounts payables operations to ensure complete, accurate and timely payment to our Suppliers;

To provide necessary training and development to employees of Finance Department, to fully equip and motivate staff towards Excellent Standards Of Performance.

To continue to work with other departments to improve the quality of service to external as well as internal customers.

Finance



AREAS OF SERVICE AND OPERATIONS

SALES BY ISLANDS (\$1000) 2004 - 2008

ISLANDS	2004	2005	2006	2007	2008
Tortola	\$24,926.00	\$31,401.00	\$35,335.00	\$36,875,202.33	\$45,433,652.53
Virgin Gorda	\$5,368.00	\$6,570.00	\$7,291.00	\$7,628,532.01	\$9,308,595.69
Anegada	\$226.00	\$262.00	\$327.00	\$344,864.90	\$437,213.06
JostVan Dyke	\$258.00	\$328.00	\$383.00	\$411,384.08	\$499,650.14
Camanoe	\$153.00	\$169.00	\$184.00	\$209,058.79	\$258,442.23
Streetlighting	\$1,121.00	\$1,256.00	\$1,337.00	\$1,335,007.30	\$1,592,581.20
TOTAL	\$32,052.00	\$39,986.00	\$44,857.00	\$46,804,049.41	\$57,530,134.85

RVIEC IT 2008

At the end of the third quarter of 2005, functional responsibility for the operation and maintenance of the computer technology equipment of the Corporation was assigned to the Information Technology Department under new head Kelvin Eubanks. Upon the formation the delineation and establishment of the various job duties within that Department in conjunction with the Human Resources Initiative in 2006 was performed. Job descriptions for the Systems Analyst, Systems Administrator, Systems Developer, Information Systems Officer and Information Systems Clerk as members of the Computer Department were developed.

The Year 2007 was the first full operational year of the Department with an entirely new staff complement. The members developed a Department mission; "To implement information systems which will support improvements in the Corporation's business processes, management and decision-making". This report includes the main events of the year 2008 with some reference to the previous two years of 2007 and 2006.

In order to facilitate an improvement in the delivery of customer service, such as electric bill payments via the internet among other new features, the IT Department conducted an upgrade of the Public Utilities Billing System (PUBS) Software Application in 2007 assisted by the Harris support consultants. In October 2008 the upgrade was extended with the format change of the BVIEC's electric utility bill. The project involved software modifications to change the bill to a layout that was deemed simpler to read and understand.

The most striking feature of the new bill included a graph of monthly consumption on the customer account highlighting comparison of usage on a month to month basis over a one year period. A public awareness campaign on the new bill format was launched by the BVIEC with the support of the Government Information Service (GIS) as a part of the project. New hardware equipment was also procured which included a Bill Folding and Inserting machine along with bill printers. This project was a resounding success as the customers expressed acceptance and appreciation of the new bill and its features. The BVIEC also hoped to extend

many of the benefits of the pending Advanced Metering Initiative Project to the BVIEC's customers through the system.

By April 2008 the IT Department had completed the Business Process Re-engineering of the Service Installation Process. As a result of the new initiative, the BVIEC was able to track expenses related to new Electrical Service Installations, a capability that it was unable to perform in the past. As a part of the project, the UltraSys Work Order Management System (WOMS) was upgraded in 2007 and the existing business processes were re-engineered, remapped and updated to align with the workflow operation of the UltraSys WOMS. UltraSys employee pay rates were also updated to reflect a more accurate picture of the cost of employees performing the jobs. The project was a successful collaboration between the three Departments, IT Finance and Distribution. This was a relevant and effective initiative conducted on the request of the General Manager which directly affected the Corporation's bottom-line.

By early 2008 the Supervisory Control and Data Acquisition Systems (SCADA) monitoring system for Engines 3 and 4 and Diesel Engines #7 and #8 were upgraded and installed respectively. The new systems were similar and consisted of new Personal Computers, new communications through Ethernet instead of serial and new Programmable Logic Controller (PLC) Systems for the engines. The Computer Department was charged with the responsibility of providing first level support for the maintenance of these systems. Imtech-Vonk (IV), sub-contractors to Wartsila spent most of the early part of the year resolving several issues with the system. A faulty UPS system was identified as one of the causes of numerous intermittent problems which had been occurring on the SCADA Systems since the previous year. The problems were serious enough to cause intermittent shutdowns of the engines. A re-programming exercise of the PLC systems had to be performed along with the replacement of the faulty UPS system. The effort, executed by Imtech-Vonk was closely supported by the IT Department who also received unofficial instructions on how to perform certain minor maintenance tasks.

In May a work-order management software application named MAMA2i was installed for use by the members of the Generation Department and the Stores in Pockwood Pond. The software is a Wartsila-built proprietary application which is intended to support the efficient maintenance management of the Wartsila Diesel Engines. The system was installed on a server PC with the client portion installed on the end-users' PCs. The stock items catalogue was updated to match the items in the actual HFINS inventory, a separate system. Administrative training was delivered to the IT Department by the Wartsila system developers.

An ongoing concern of the Corporation was the lack of an efficient, error-free method of data capture and recording of customer meter readings for billing purposes. The existing manual method involved visiting each customer premise to read the meter and then key-punching the read data into the billing system at the main office. These procedures were not only error-prone but time-consuming as well. In late 2005, a team consisting of T&D Engineer (Henry Creque), the deputy Financial Controller (Kevin Richards) and the Information Technology Manager (Kelvin Eubanks) was charged by the General Manager to find a solution to the problem. After reviews of the capabilities and offerings of different industry solutions, it was decided that an Advanced Metering Initiative would be embarked upon. This system would consist of electronic meters with carrying embedded computer chips (smart meters), communication management equipment at the substations (SCE) and computer server systems and software at the main office. Such a system would communicate over the existing power lines directly to the consumer's smart meter, automatically reading the meter (AMR), reducing or eliminating the need for the manual reading process.

It would provide the Corporation with an advanced, efficient, error-free data capture methodology along with other new technologies in the international utilities sector. By 2008, the AMR vendor Aclara was already selected and the BVIEC set about installing the system. The AMR Server systems were installed and configured in 2008 along with the first Substation Communication Equipment (SCE) in Pockwood Pond. Aclara provided setup and training support to the Corporation. To complete the automatic electronic data transfer process between the AMI system and the billing system, the plan included a data transfer interface programme that would be configured onto the systems in the coming year.

In 2008 the Department would continue with the BVIEC Network Infrastructure Upgrade project by linking all substations and remote offices to the BVIEC Wide Area Network (WAN). This made all BVIEC locations accessible via computerised network to the Head Office in Long Bush. The main mechanism sup-

porting the BVIEC WAN was managed by the Information Systems Unit of the Government who had embarked upon the construction of a territory-wide wireless wide area network (WWAN) to connect its offices and departments. The BVIEC would 'piggyback' on this network to provide connectivity to its offices and substations in Pockwood Pond, Virgin Gorda and East End. The stability of the new network however was unreliable and it was easily affected by a hurricane or other strong weather. A fibre-optic link between the power station and the stores building in Pockwood Pond was already laid in 2006 and was extended to include the SCE for the AMR. The East End and Virgin Gorda substations were also linked using a pre-existing subsea fibre-optic cable that was laid some years before with the power line linking Virgin Gorda to Tortola to also support AMR requirements. Links to Anegada and Jost Van Dyke were intermittent as the ISU experienced a number of issues with the network configuration on the two islands. DSL Modems were installed providing direct internet access in some areas such as Pockwood Pond, East End cashier's office and substation and Virgin Gorda to try to relieve the instability of the WWAN.

The network security systems were upgraded to protect against viruses, trojans and other forms of malicious software. Symantec Endpoint Protection Virus Management, a central virus scanning administration system was installed onto the BVIEC computer network. Individual virus programmes were installed on all PCs with included firewall and e-mail scanning elements.

The Corporation lost the use of three servers that were damaged by power surges due to restoration efforts after the passing of hurricane Omar in September. The IT Department redesigned the systems and created workarounds to account for the immediate loss of the servers which were eventually replaced. Throughout the year a number of new PCs were installed in the Finance, Human Resources and Distribution Departments. Some of the installations included those for the Vehicle Mechanics Supervisor - a newly employed engineer in Pockwood Pond, a stores clerk and new customer service PCs.

In 2008 the Corporation was already using its own in-house e-mail system. Email names were changed to a firstname.lastname@bvielectricity.com format. The existence of an in-house mail system encouraged more employees to use e-mail for correspondence as the Department Heads were fully online and already were assigned new e-mail addresses. Blackberry Enterprise server was also installed for sending the Corporation's e-mail to the assigned blackberry devices regardless of where in the world the user was located.

The proposed BVIEC Information Technology Policy Document was submitted to the General Manager to garner approval.

Some of the initiatives of the Computer Department that were planned for 2009 include;

1. Installing the AMI interface and bill customers using data from the AMR system.

2. Developing a Backup and Disaster recovery plan for the Corporation's IT systems.

3. Initiating Financial Systems Upgrade.

4. Upgrading the BVIEC Core Network Infrastructure and complete the network extensions to the remaining remote locations.

5.Upgrading hardware systems including PCs, printers and servers.

6. Install Modern UPS systems in the Server Center.

TR/MSMISSION /MD DISTRIBUTION

The narrative for the Department, the Corporation and the Territory continued similarly for the first three quarters of 2008. Consistency of supply had significantly improved over recent years with the installation of more reliable generating units at the Pockwood Pond Power Plant, and the price of oil, and correspondingly diesel fuel and local electricity prices continued their steady escalation.

By the third quarter of the year oil prices approached \$150 per barrel, and BVIEC's fuel surcharge rate reached a record high of \$0.20567 per unit. The price of equipment required to operate the system also continued to rise with worldwide commodity prices. In September however, the Financial Crisis struck which resulted in a downturn in most price levels, most notably oil, diesel fuel and later copper products.

During the course of 2008, the Department performed the following projects:

1 The Advanced Metering Infrastructure project progressed with the meter installations continuing, and the first substation at Pockwood Pond being commissioned.

2 The Wickham's Cay Feeder Relocation Project was completed which more than doubled the capacity of electrical power available to the Territory's commercial and financial district, and relocated underground all electrical services in the corresponding areas.

3 The Department continued to realize an improvement in the failure rates of medium voltage switch gear in the field due to initiatives to use newer technology equipment and more updated jointing methods, plus the covering of strategic switchgear around the territory.

4 Upgrading and Maintenance of the cooling systems on the key interconnector transformers at Pockwood Pond and Long Bush Power Stations.

5 The installion of a submarine cable from Carato Bay to Biras

Creek for the Oil Nut Bay Development

6 The relocation of HV lines underground in the following areas:

- Frenchman's Cay (Spur)
- Mango Bay, Virgin Gorda (Mainline)
- Little Bay Lambert (Spur)

7 The relocation of sections of the HV mainline to more accessible locations in the following areas:

- Belmont Estate
- West End
- Apple Bay

8 The introduction of a new standard of earthing sets that would maintain the same level of safety to the linesman while making them more convenient to install and remove.

9 An initiative to continue locking the Corporation's meters was relaunched in order to help minimize energy theft and meter tampering

The Territory was also impacted by the passage of Hurricane Omar in October of 2008.

Some of the objectives the Department planned to accomplish in 2009 were:

• To upgrade the overhead lines from 0.025 to 0.1 from Fanny Hill to Gun Creek.

• To drop all overhead lines form the Basket Ball Court to the former Lord Nelson Feeder in Virgin Gorda.

• To change over H-Pole located at Savannah Bay, Virgin Gorda.

• To change all deteriorating poles and mainline hardware located at Windy Hill, Virgin Gorda.

 To complete the necessary changeovers from rotten poles in Anegada.

• To replace all rotten crossarms in the area of Flash Of Beauty in Anegada.

• To complete High Voltage changeover on Ridge Feeder in Belle Vue.

• To relocate the present Pockwood Pond West Feeder to accommodate the required Power Station extension.

• To complete the Waterfront Drive Streetlight installation and remove all wooden poles.

• To ensure that the Transmission network repairs are completed at all the various 34.5kv Substations with the exception of IBT2 at Long Swamp Substation. • To complete the installation of substation equipment necessary to facilitate the AMI System at Long Bush Power Station and Fishers Cove Substation.

• To diagnose the problem on the Hawks Nest cable.

• To install the new High Voltage Mainline from Balsam Ghut to Hawks Nest.

• To complete the High Voltage line relocation between Pond Bay and Mahoe Bay in Virgin Gorda.

To repair and reinstate Little Dix Bay Feeder in Virgin Gorda

• To identify the landing points of the Submarine Cable to be run from Gun Creek to Biras Creek and to ascertain the lengths of cable currently in Stores.

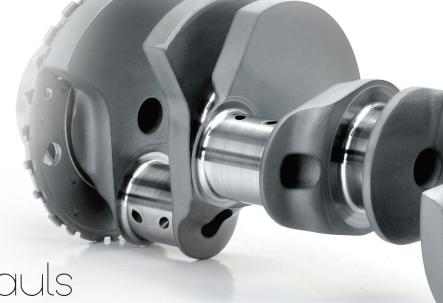
 To construct the Ridge/Spare Road Town Feeder Link between Long Trench and Johnson Ghut hill.

Major Assets of Generation Department for 2008

The number of employees in Generation in 2008 was forty six (46).

In 2008 the Corporation operated three power stations: Pock Wood Pond and Long Bush on Tortola, and one on Anegada. The number of Generating sets in Generation in 2008 was eight (8) at the Pock Wood Pond station, four (4) at the Long Bush station and 5 on Anegada. Two new Caterpillar sets were added in 2008 to the Anegada station.

The installed capacity of the Corporation was 54,775 kW. The maximum demand for the year was 29,510 kw which represented 53.88% of installed capacity. There was a total of 18,008,079 units generated in 2008, an increase of 646,538 units or 0.36% of total units generated in 2007.



Major Overhauls

There were four major overhauls carried out in 2008. On February 18 a 12,000 hours overhaul started on Unit 8 and was completed on March 4. On March 10, Unit 7 started its 12,000 hours overhaul which was completed in April. On April 29, Unit 4 started its 2400 hours overhaul. It was completed on July 30. During the re-commissioning of this set the No. 1 cylinder sustained a piston seizure. This event accounted for the long overhaul time. Work was carried out by a service team from Wartsila.

On September 17, Unit 3 started its 24,000 hrs overhaul and was re-commissioned on December 19. During the overhaul, some water spots were found on the crank shaft. This finding created some concern. As a result an engineer was contracted to carry out necessary inspection and repairs. The inspection accounted for the long overhaul time. During this extended time, on December 11, the number 8 set sustained a turbo failure which resulted in load shedding for a period of time because the reserve engine was also undergoing an overhaul. The system was somewhat stabilised with the return of number three set in December 2008 just before the Christmas season. All four overhauls were carried out by a Wartsila service team.

Breakdowns

In addition to the overhauls there were major break downs which occurred at the Long Bush Station. The number 10 set had a crank shaft failure in 2007 but the repairs were done in 2008; a crankshaft from a retired unit at Long Bush Unit 8 was used. The No. 11 set at the Long Bush Station had an alternator failure in December.

On November 1, 2008, No. 8 set at the Pock Wood Pond station had a failure on the number one cylinder head. An exhaust valve burst causing extensive damage to the cylinder. Pieces from the cylinder entered the turbo, damaging the turbo charger turbine.

Other Major Projects

Other major projects included the following

- The installation of new building ventilation fans and repairs of old ones and motors.
- · All fuel bulk storage tanks were cleaned and minor repairs were carried out on them.
- · Major work was done to the sea water intake line. An area of it was removed and new pieces were fitted.
- On the fire protection system, new flame and smoke detectors were installed and some old ones repaired.
- · Some improvements to the safety system were made.
- There were five turbo charger services, on units 6, 4, 5, 8 and 3, in 2008.
- There was a total of 8,027,620 gallons of water desalinated in 2008. 1,545,670 gallons were used in-house and 5,410,300 gallons were sold. 268,200 gallons were used for the Boiler and 119,600 gallons were sold to Tortola Concrete.

April 1, 2008 saw the commencement of Wartsila Advisory Agreement. The Maintenance Management System (MAMA2) was implemented in the Generation Department. At the end of 2008 the system was still being used for the day-to-day operation and maintenance schedules of the plant.

HUM/IN RESOURCE /IND /DMINISTR/ITION

EMPLOYEES

At the end of 2008 there was a total of 171 employees on the Corporation's payroll.

Department	2005	2006	2007	2008
Human Resource	10	11	8	8
Finance	41	38	38	43
Transmission & Distribution	45	45	46	48
Generation	71	74	69	68
Information Technology	4	4	4	4
Total	171	172	165	171

Employees by Departments 2005 – 2008

ON-THE-JOB TRAINING

Two students from the Elmore Stoutt High School were given the opportunity to receive on the job training at the Corporation during 2008. They were assigned as follows:

- 1. Adrian Corrington Finance Department
- 2. Morris Wattley Finance Department

One student from the Bregado Flax Educational Centre was given the opportunity to receive on the job training at the Corporation during 2008. He was assigned as follows:

1. Kirk O'Neal – Transmission and Distribution Department (VG)

SUMMER EMPLOYEES

Nine students were employed by the Corporation during 2008. They were assigned as follows:

- 1. Tyneshia Scatliffe
- 2. Kaiana Demming
- 3. Glenda Allen
- 4. Ariel Ahmed Sattaur
- 5. Khamal Bertie
- 6. Lordon Hamlet
- 7. Deane Fonseca
- 8. Hector Cruz Jr.
- 9. Cedric King

- Finance Department
- Finance Department
- Finance Department
- Transmission and Distribution Department
- Information Technology Department
- Information Technology Department

TRAINING

Training was given in the following areas:

Department	Courses	Venue	Number of Employees
Transmission	Tree Pruning Workshop	Training Division	
& Distribution:		Conference Room	8
	Administrative Professional Luncheon	Maria's By The Sea	1
	Specialty Training Automatic Transmissions	Nibbs Auto Sales, Tortola	4
	Fire Safety Training	Long Bush, Tortola	31
	Cable Jointing Training	T & D Training Room	5
Generation:	Administrative Professional Luncheon	Maria's by the Sea, Tortola	1
	Fire Safety Training	Pockwood Pond, Tortola	43
	Alfa Laval Separator Training	Pockwood Pond, Tortola	10
Finance:	Harris South East User Group Meeting	Charleston, South Carolina	1
	ACLARA 2008 User Group Conference	St. Louis, Missouri	1
	Conference on Customer Service	Long Bush, Tortola	16
	Excelling as a Manager or Supervisor	Long Bush, Tortola	8
	Fire Safety Training	Pockwood Pond, Tortola	5
	Fire Safety Training	Long Bush, Tortola	13
Human Resource:	Administrative Professional Luncheon	Maria's By The Sea	1
	Conference on Customer Service	Long Bush, Tortola	2
	Fire Safety Training	Long Bush, Tortola	3
	Carilec's Human Resource Conference	Long Bay Beach	
		Resort, Tortola	2
Information Technology:	Harris South East User Group Meeting	Charleston, South Carolina	1
	ACLARA 2008 User Group Conference	St. Louis, Missouri	1
		Orlanda, Elsvida	
	Certification Course	Orlando, Florida	1
	Fire Safety Training	Long Bush, Tortola	3

HUMAN RESOURCE:

Shonda Cameron Caroline Ismael

Finance:

Curtis Turnbull Curteis Samuel Leona Brewley Stacy Baird David Nibbs Sakeda Browne Shemika Bute Kenrick Grant Bevin George

Transmission and Distribution:

Ottley Rymer Jr. Cleedon Mercurius Shemroy Skeete Karem Caines Daymian Jennings

Generation:

Julio Bristol Chaswell Varlack

RESIGNATIONS

Human Resource: Drusilla Fahie

Finance: Naresha Martin Latoya Freeman Nicole Smith

- Deputy Human Resource Manager
- Receptionist
- Customer Service Field Clerk
- Customer Service Field Clerk
- Senior Customer Service Representative
- Accountant
- Accounts Officer
- Engineer
- Assistant Linesman
- Assistant Linesman
- Assistant Cable Jointer
- Assistant Planning Officer
- Plant Operator
- Engineers (returned from Study Leave)
- Administrative Assistant
- Customer Service Representative
- Accounts Officer
- Senior Inventory Officer

TERMINATIONS

Human Resource: Lorna Tom

Finance: E. Allan Skelton

Generation: Khalifa Hodge

RETIREMENTS

Finance: Beryl Smith Eustace Rivers Cynthia Blaize

Generation: Sustin Chalwell Fredrick Frett Kelvin Scatliffe

Transmission and Distribution:

Jesus Stephens-Safis Wesley Hodge Phillip Smith

PROMOTIONS

Finance: Clive Walwyn

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_ k	20	\sim	or	۱ †۱	or	IC	ŧ.,
- 1	10	テレ	Cr	יווי	UI.	113	ι.

- Inventory Supervisor

- Plant Operator

- Senior Customer Service Representative (re-engaged)
- Customer Service Field Clerk (re-engaged)
- Customer Service Representative
- Operations Foreman
- Mechanic Foreman
- Shift Controller
- Senior Linesman
- Labourer
- Senior Meter Installer

- Inventory Supervisor

ST/FF CH/MGES

SUMM/RY OF ST/TISTICS

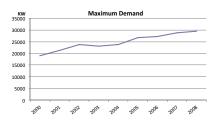
UNITS SOLD

Units sold increased from approximately 148.3 million units to 156.1 million units in 2008, an increase of 7.93%.



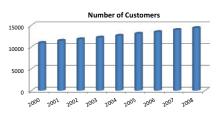
MAXIMUM DEMAND

The maximum demand experienced during 2008 increased to 29,510 KW, 2.32% over 2007's maximum demand of 28,840 KW.



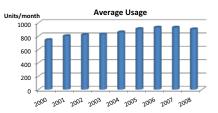
CUSTOMERS

At the end of 2008 there were 12,364 domestic, 1,958 commercial, 53 industrial and 1 streetlighting customer on the system. The total number of customers rose from 13,940 in 2008 to 14,376 in 2008, an increase of 3.13%. This year, domestic, commercial and industrial customers were responsible for the increase in the total number of new customers.



AVERAGE USAGE

The average usage per customer per month remained the same at 930 units to 905 units in 2008.



2008 VEHICLE FLEET

Item	Des.	Number	Туре	Year	Section	Location
1	CM	3880	Chevrolet Envoy	2005	Administration	Tortola
2	СМ	3577	Chevrolet Colorado Pickup Truck	2004	Distribution	Tortola
3	CM	476	Chevrolet Extra Cab Full Size Pickup Truck	2004	Distribution	Tortola
4	СМ	500	Chevrolet Full Size Pickup Truck	2004	Distribution	Tortola
5	CM	483	Chevrolet Full Size Pickup Truck	2004	Distribution	Tortola
6	СМ	499	Chevrolet Colorado Pickup Truck	2004	Generation	Tortola
7	CM	497	Chevrolet S-10 Pickup Truck	2003	Distribution	Tortola
8	СМ	495	Chevrolet S-10 Pickup Truck	2003	Distribution	Tortola
9	CM	487	Chevrolet S-10 Pickup Truck	2003	Distribution	Tortola
10	СМ	502	Ford Ranger Pickup Truck	2003	Distribution	Virgin Gorda
11	CM	486	Chevrolet S-10 Pickup Truck	2003	Generation	Tortola
12	СМ	480	Chevrolet S-10 Pickup Truck	2003	Meter Reading	Tortola
13	CM	3254	Chevrolet S-10 Pickup Truck	2003	Meter Reading	Tortola
14	СМ	498	Ford Ranger Pickup Truck	2003	Meter Reading	Tortola
15	CM	1049	Chevrolet S-10 Pickup Truck	2002	Customer Services	Tortola
16	СМ	488	Chevrolet S-10 Pickup Truck	2002	Customer Services	Tortola
17	CM	496	Chevrolet S-10 Pickup Truck	2002	Customer Services	Tortola
18	СМ	491	Chevrolet Full Size Pickup Truck	2002	Distribution	Tortola
19	CM	484	Ford F450 Dump Truck	2002	Distribution	Tortola
20	СМ	477	Chevrolet Full Size Pickup Truck	2002	Generation	Tortola
21	CM	2879	Chevrolet Pickup 2500HD	2001	Distribution	Tortola
22	СМ	2245	2000 Suzuki Vitara	2000	Administration	Tortola
23	CM	481	Mitsubushi Montero	2000	Distribution	Tortola
24	СМ	2564	Ford F550 Bucket Truck	2000	Distribution	Tortola
25	CM	479	Ford F550 Bucket Truck	2000	Distribution	Tortola
26	СМ	507	Ford F550 Bucket Truck	2000	Distribution	Tortola
27	CM	2595	Chevrolet Pickup Truck	2000	Distribution	Virgin Gorda
28	СМ	501	Mitsubushi Montero	1999	Administration	Tortola
29	CM	478	Chevrolet Pick Up	1999	Distribution	Tortola
30	СМ	505	Chevrolet Pickup	1999	Distribution	Tortola
31	CM	482	Chevrolet S-10 Pickup Truck	1999	Stores and Purchasing	Tortola
32	СМ	1829	Mazda Pickup Truck	1998	Customer Services	Tortola
33	CM	1672	Ford F-150 Full Size Pickup Truck	1997	Distribution	Tortola
34	СМ	1162	Mitsubushi Montero	1997	Meter Reading	Anegada
35	CM	1163	Mitsubushi Montero	1997	Meter Reading	Virgin Gorda
36	СМ	503	Mitsubishi Truck	1995	Distribution	Anegada
37	CM	504	Mitsubishi Truck	1995	Distribution	Jost Van Dyke
38	СМ	2465	Chevrolet Bucket Truck	1994	Distribution	Tortola
39	CM	493	Mitsubushi Montero	1993	Distribution	Generation
40	СМ	492	Mitsubushi Montero	1993	Distribution	Tortola
41	CM	494	Mitsubushi Montero	1993	Distribution	Tortola
42	СМ	489	Cheverolet Full Size Pick-Up	1991	Generation	Tortola
43	CM	490	Ford Bucket Truck F350	1990	Distribution	Tortola
44	СМ	485	Ford Bucket Truck F350	1990	Distribution	Virgin Gorda
45	CM	1050	Altec Truck Model D880A-TB	1988	Distribution	Tortola
46	СМ	508	Ford Bucket Truck F800	1979	Distribution	Tortola

2008 ANNUAL REPORT STATISTICAL DATA

STATISTICS

STREET LIGHTING

Island	Type of Fixture	Quantity		Wattage	
Tortola	Mercury	954		166,950	
	Sodium	1,248		187,200	
	Urbis	64		4,480	
	Tungsten	2		200	
Total		2,268		358,830	
			- 16 Y - 20		
Virgin Gorda	Mercury	111		19,425	
	Sodium	205		30,750	
Total		316	$\supset (X)$	50,175	
Jost Van Dyke	Mercury	16		2,800	
	Sodium	88	2.11	13,200	
	Urbis	1		70	
Total		105		16,070	3
Anegada	Mercury	85		14,875	
-	Sodium	25		3,750	
Total		110	0.0	18,625	
Grand Total		2,799		443,700	

TRANSMISSION & DISTRIBUTION NETWORK

TRANSMISSION & DISTRIBUTION NETWORK	2008		2007	
34.5 KV Underground Cable	Miles	10.67		10.67
13.2 KV Overhead Lines	Miles	183.76		176.84
13.2 KV Underground Cable	Miles	43.62		41.97
13.2 KV Submarine Cable	Miles	32		32
34.5 KV Overhead Cable (Double Circuit)	Miles	2.28		2.28
34.5 KV Submarine Cable (Double Circuit)	Miles	19.88		19.88
LV Overhead Lines	Miles	212.62		209.16
LV Underground Cables	Miles	63.51		60.93
No. of Transformers	No.	1930	3	1870
Total Transformer Capacity	KVA	114723		106398.5
Average Size of Transformers	KVA	59.44196891		56.89759358
			_	

TRANSMISSION & DISTRIBUTION NETWORK ANEGADA

TRANSMISSION & DISTRIBUT	ON NETWORK		2008	2007	
13.2 KV Overhead Lines	1.4 mil 1.4	Miles	15.88	15.88	
13.2 KV Underground Cable		Miles	0.09	0.09	
LV Overhead Lines		Miles	9.10	9.011	
LV Underground Cables		Miles	0.55	0.537	
No. of Transformers		No.	60	60	
Total Transformer Capacity		KVA	366	366	
Average Size of Transformers		KVA	6.10	6.10	
Streetlights -	a) No.		110	110	
	b) Wattage	W	17250	17250	
		ii.			

CENERATING SETS

			Long Bush				Poc	Pockwood Pond				
	10	1	14	17	-	7	Ю	4	ъ С	9	7	œ
	2927	3210	2050	2000	3891	3891	6875	6875	6875	6875	6875	6875
	2342	2568	1640	1600	3112	3112	5500	5500	5500	5500	5500	5500
	2000	2300	1550	200	3100	3100	5500	5500	5500	5500	5500	5500
	Ruston	Mirrlees	Mirrlees	Caterpillar	Mirrlees	Mirrlees	Wartsila	Wartsilla	Wartsilla	Wartsilla	Wartsilla	Wartsilla
	12 ATC	K6MK11	ESL12MK2	3516	KMAJMK3	KMAJMK3	9F38	9F38	9E.16	9F38	9F.38	9 L 38
Engine Speed rpm	600	600	006	1800	600	600	600	600	600	600	600	600
	Brush	Brush	Brush	Caterpillar	Brush	Brush	ABB	ABB	ABB	ABB	ABB	ABB
Generating Voltage	13200	13200	13200	480	3300	3300	6600	6600	6600	6600	6600	6600
	1981	1983	1988	2000	1990	1990	1995	1995	2007	2007	2006	2006
	Dec.	Dec.	May.	Feb.	Sep.	Sep.	Nov.	Dec.	March.	April.	Sep.	Aug.
	26.08	24.08	19.67	8.08	17.34	17.34	12.17	12.08	1.83	1.75	2.33	2.42
Hours run to 12/31/08	121,254	112,293	66,829		92,093	98,332	93,330	90,385	10,391	13,872	17,569	17,374

TARLES

Generation and Sales Statisticis 2000 - 2008

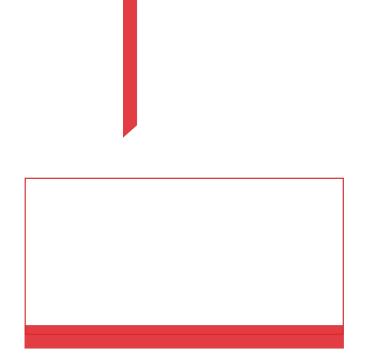
	2000	2001	2002	2003	2004	2005	2006	2007	2008
Units Generated (MWh)	107,131	122,906.60	139,009	138,895	146,034	158,303	166,166	179,434	180,080
Annual Increase (%)	3.32%	14.73%	13.10%	-0.08%	5.14%	8.40%	4.97%	7.98%	0.36%
Units Sent Out (MWh)	103,591	119,947	134,196	131,020	135,462	145,406	152,873	168,333	0
Annual Increase (%)	-0.44%	15.79%	11.88%	-2.37%	3.39%	7.34%	5.14%	10.11%	-100.00%
Units Sold (MWh)	97,505	110,139.50	115,377.40	120,541	129,447	140,315	148,097	155,552	156,100
Annual Increase (%)	5.26%	12.96%	4.76%	4.48%	7.39%	8.40%	5.55%	5.03%	0.35%
Loss % Net Generation	5.88%	8.18%	14.02%	8.00%	4.44%	3.50%	3.12%	7.59%	
Max. Demand (KW)	18,910	21,340	23,870	23,080	23,840	26,750	27,240	28,840	29,510
Annual Increase (%)	8.03%	12.85%	11.86%	-3.31%	3.29%	12.21%	1.83%	5.87%	2.32%
System Load Factor (%)	64.5	65.57	66.3	68.51	69.74	64.8	64.67	66.63	0
(generated basis)									
Customers at Year End	10,956	11,446	11,807	12,172	12,610	13,068	13,438	13,940	14,376
(%) Increase	2.78%	4.47%	3.15%	3.09%	3.60%	3.63%	2.83%	3.74%	3.13%

Units Generated at Pockwood Pond and Long Bush Power Stations 2001 - 2008

Months	2001	2002	2003	2004	2005	2006	2007	2008
January	9,826	10,639	10,179	11,705	12,004	12,972	14,115	14,612
February	8,919	9,478	11,007	11,055	10,929	11,577	13,057	13,946
March	10,094	10,796	11,130	11,594	13,342	13,502	13,973	14,494
April	9,517	10,376	10,971	12,039	13,287	13,400	14,363	14,759
Мау	10,077	10,200	11,879	12,268	13,405	14,484	15,942	16,305
June	10,484	12,642	11,513	12,804	14,262	14,403	15,709	15,894
July	10,412	13,376	12,617	13,373	14,418	14,785	16,538	16,648
August	10,947	11,588	12,231	12,826	13,575	14,250	15,600	15,356
September	9,632	12,331	11,320	11,654	13,315	12,941	14,822	14,587
October	11,290	13,103	12,364	12,395	13,091	14,589	15,400	14,570
November	10,795	12,917	11,569	11,861	13,444	14,702	14,714	14,417
December	10,913	11,561	12,117	12,460	13,230	14,560	15,200	14,491
Total	122,906	139,007	138,897	146,034	158,303	166,166	179,433	180,079



/UDITOR'S REPORT





Audited Financial Statements

For the year ended December 31, 2008



Financial Statements For the Year Ended December 31, 2008

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Independent Auditor's Report	2
Balance Sheet	3
Statement of Income and Retained Earnings	4
Statement of Cash Flows	5
Notes to and forming part of the Financial Statements	6-20
Schedule to the Financial Statements- Expenses	21-22

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Corporation Directory At December 31, 2008

Board of Directors

Chairman Mrs. Margaret A. Penn

Vice Chairman Mr. Frederick Creque

Members Mr. Ira Oliver Skelton Ms. Pearl Smith Mr. John Rhymer Mr. Norbert Edison O'Neal

Ex- officio members Mr. Leroy A. E. Abraham (General Manager) Mr. Gary Penn

Registered Office

Long Bush P.O.Box 268 Road Town, Tortola British Virgin Islands



Tel: (284) 494 3783 Fax: (284) 494 2220 www.bdo.vg PO Box 34 Sea Meadow House Tobacco Wharf Road Town Tortola VG1110 British Virgin Islands

Independent Auditor's Report

To the Shareholder of British Virgin Islands Electricity Corporation Tortola, British Virgin Islands

We have audited the accompanying financial statements of British Virgin Islands Electricity Corporation which comprises of the balance sheet as at December 31, 2008, and the statements of income and retained earnings, and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information on pages 3 to 20.

Management's Responsibility

Management is responsible for the preparation and the fair presentation of these financial statements in accordance with International Financial Reporting Standards. This responsibility includes: designing, implementing and maintaining internal controls relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We have conducted our audit in accordance with International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable, but not absolute assurance about whether the financial statements are free of material misstatement, whether due to fraud or error.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making these risk assessments, the auditor considers internal controls relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate to the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

We believe that the audit evidence that we have obtained is sufficient and appropriate to provide a reasonable basis for our opinion on the financial statements.

Opinion

In our opinion, the financial statements on pages 3 to 20 present fairly, in all material respects, the financial position of British Virgin Islands Electricity Corporation as at December 31, 2008 and its financial performance and its cash flows for the year then ended in accordance with International Financial Reporting Standards.

too himited

Tortola, British Virgin Islands June 23, 2010

BDO Limited, a BVI Business Company, is a member of BDO International Limited, a UK company limited by guarantee, and forms part of the international BDO network of independent member firms. ~ 2 \sim

Balance Sheet At December 31, 2008

Expressed in U.S. Dollars

	Notes	2008	2007
ASSETS			
Current assets Cash and cash equivalents Receivables Inventories Total current assets	3 4	4,507,489 10,419,637 <u>7,545,274</u> <u>22,472,400</u>	6,172,528 10,257,509 <u>8,942,882</u> <u>25,372,919</u>
Non-current assets			
Fixed assets	5	60,179,884	61,614,665
Total non-current assets		<u>60,179,884</u>	61,614,665
TOTAL ASSETS		US\$ <u>82,652,284</u>	US\$ <u>86,987,584</u>
LIABILITIES AND SHAREHOLDER'S EQUITY			
Current liabilities Payables Deferred revenue receipts Customer deposits Term loans payable within one year	6 11 7	6,290,025 1,385,007 2,321,736 <u>3,750,532</u>	6,291,489 - 1,399,040 <u>2,558,879</u>
Total current liabilities		13,747,300	10,249,408
Non- current liabilities Term loans payable outside one year Pension fund liability Deferred capital receipts Total non-current liabilities	7 8 9	21,505,734 2,458,657 <u>6,069,678</u> <u>30,034,069</u>	23,506,268 2,251,982 <u>6,221,427</u> <u>31,979,677</u>
Total liabilities		<u>43,781,369</u>	42,229,085
Shareholder's equity Share capital Contributed surplus Retained earnings Total shareholder's equity	10 10	7,052,465 9,661,763 <u>22,156,687</u> <u>38,870,915</u>	7,052,465 9,661,763 <u>28,044,271</u> <u>44,758,499</u>
TOTAL LIABILITIES AND SHAREHOLDER'S EQUITY		US\$ <u>82,652,284</u>	US\$ <u>86,987,584</u>
APPROVED BY THE BOARD OF DIRECTORS			
All_lane Director	Jı	ine 23, 2010	_Date approved
Director	Jı	ine 23, 2010	Date approved

The accompanying notes on pages 6 to 20 form an integral part of these financial statements

- 3 -

Statement of Income and Retained Earnings For the year ended December 31, 2008 *Expressed in* U.S. *Dollars*

	<u>Notes</u>	<u>2008</u>	<u>2007</u>
INCOME			
Sale of electricity Sale of water Other income		57,431,626 82,259 <u>172,803</u>	47,145,826 567,648 <u>176,594</u>
		<u>57,686,688</u>	47,890,068
EXPENSES			
Generation Distribution General and administrative Finance Customer services and meter reading Desalination Vehicle Computing Depreciation Release of deferred capital receipts	5 9	48,815,502 4,206,639 2,270,486 1,090,922 812,332 290,992 193,811 404,692 4,735,781 (<u>760,207</u>) <u>62,060,950</u>	31,818,804 2,829,863 2,194,997 1,109,183 749,256 273,492 107,298 393,282 4,699,699 (<u>748,681</u>) <u>43,427,193</u>
OPERATING (LOSS) PROFIT		(4,374,262)	4,462,875
Interest expense Interest income Foreign exchange (loss) gain Gain on disposal of fixed assets		(1,588,464) 103,019 (28,377) 500	(1,141,494) 238,261 74,280
NET (DEFICIT) INCOME FOR THE YEAR		(5,887,584)	3,633,922
RETAINED EARNINGS, BEGINNING OF YEAR		28,044,271	24,410,349
RETAINED EARNINGS, END OF YEAR		US\$ <u>22,156,687</u>	US\$ <u>28,044,271</u>

The Corporation has no recognised gains or losses in the year other than those passing through the statement of income and retained earnings presented above.

The accompanying notes on pages 6 to 20 form an integral part of these financial statements

Statement of Cash Flows For the year ended December 31, 2008 Expressed in U.S. Dollars

CASH FLOWS FROM OPERATING ACTIVITIES	<u>2008</u>	<u>2007</u>
Net (deficit) income for the year	(5,887,584)	3,633,922
Adjustments for: Depreciation Interest expense Interest and other income Foreign exchange loss (gain) Gain on disposal of fixed assets	4,735,781 1,588,464 (103,019) 28,377 (500)	4,699,699 1,141,494 (238,261) (74,280)
Operating profit before working capital changes	361,519	9,162,574
Increase in receivables Decrease (increase) in inventories (Decrease) increase in payables Increase in deferred revenue receipts Increase in pension fund liability (Decrease) increase in deferred capital receipts Increase in customer deposits	(162,128) 1,397,608 (1,464) 1,385,007 206,675 (151,749) <u>922,696</u>	(3,892,469) (1,505,496) 1,086,547 - - - - - - - - - - - - - - - - - - -
Net cash flows from operating activities	<u>3,958,164</u>	5,495,867
CASH FLOWS FROM INVESTING ACTIVITIES		
Proceeds from sale of fixed assets Purchase of fixed assets Phase IV development costs Interest received	500 (3,301,000) 	(11,343,110) 2,129,465
Net cash flows used in investing activities	(<u>3,197,481</u>)	<u>(8,975,384</u>)
CASH FLOWS FROM FINANCING ACTIVITIES		
Repayment of loans Proceeds from new loans Additional contributed surplus	(2,558,881) 1,750,000	(3,007,947) - 4,360,000
Interest paid	(<u>1,588,464</u>)	(<u>1,141,494</u>)
Net cash flows (used in) from financing activities	(<u>2,397,345</u>)	210,559
NET DECREASE IN CASH AND CASH EQUIVALENTS	(1,636,662)	(3,268,958)
CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR	6,172,528	9,367,206
Effect of exchange rate fluctuations on cash and cash equivalents	(<u>28,377</u>)	74,280
CASH AND CASH EQUIVALENTS, END OF YEAR	US\$ <u>4,507,489</u>	US\$ <u>6,172,528</u>
Cash and cash equivalents comprise the following items: Bank and cash balances Money market deposits	3,922,289 585,200	3,016,593 <u>3,155,935</u>
Total	US\$ <u>4,507,489</u>	US\$ <u>6,172,528</u>

The accompanying notes on pages 6 to 20 form an integral part of these financial statements

- 5 -

Notes to and forming part of the Financial Statements For the year ended December 31, 2008 Expressed in U.S. Dollars

1. GENERAL INFORMATION

The British Virgin Islands Electricity Corporation (the "Corporation") is a body corporate established in the British Virgin Islands under the British Virgin Islands Electricity Corporation Act, 1978 (the "Act") and is wholly owned by the Government of the British Virgin Islands (the "Government"). The principal activities of the Corporation are the generation, transmission, supply, distribution and sale of electricity within the British Virgin Islands. The financial records and statements are maintained and presented in U.S. Dollars.

2. SIGNIFICANT ACCOUNTING POLICIES

The significant accounting policies adopted in the preparation of the Corporation's financial statements are set out below.

(a) Basis of preparation

These financial statements have been prepared in accordance with International Financial Reporting Standards, which comprise standards issued or adopted by the International Accounting Standards Board and interpretations issued by its Standing Interpretations Committee. They have been prepared under the historical costs convention and are expressed in U.S. dollars.

(b) Use of estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

(c) Revenue and expenditure recognition

Revenue derived from the sale of electricity is recognised based on meter readings billed to customers on a monthly basis. In addition, the Corporation takes into account an estimated amount, which represents consumption for the days unread at the end of the year.

Interest and other income is recognised as it accrues. Expenses are recorded on the accrual basis as charged.

(d) Financial instruments

Cash and cash equivalents

Cash and cash equivalents represent cash on hand, balances with banks, net of any overdrafts, and other highly liquid financial instruments with original maturities of three months or less from the date of acquisition.

Receivables

Trade accounts receivable are recorded at invoiced amounts based on meter readings reduced by appropriate allowances for estimated irrecoverable amounts. The allowance for doubtful accounts is the Corporation's best estimate of the amount of probable credit losses in the Corporation's existing receivables balance. The Corporation determines the allowance based on historical write-off experience.

Notes to and forming part of the Financial Statements For the year ended December 31, 2008 Expressed in U.S. Dollars

2. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(d) Financial instruments (continued)

Financial liabilities

The Corporation recognizes its financial liabilities on the date it becomes a party to the contractual provisions of these instruments. Financial liabilities are not recognized unless one of the parties has performed.

Financial liabilities are measured initially at fair value (transaction price) plus transaction costs that are directly attributable to the issue of financial liability. Subsequent to initial recognition, these financial liabilities are measured at amortised cost. The Corporation derecognizes financial liabilities when the obligation specified in the contract has been discharged, cancelled, expired or surrendered. This is generally considered to be the trade date or transaction date.

(e) Offsetting

Financial assets and liabilities are offset and the net amount is reported in the balance sheet when the Corporation has a legally enforceable right to offset the recognized amounts and the transactions are intended to be settled on a net basis.

(f) Inventories

Inventories are carried at the lower of cost and net realizable value. As items of inventory are used by the Corporation, they are transferred to fixed assets or expensed as repairs and maintenance, as appropriate.

(g) Fixed assets

Fixed assets, except land, are carried at cost less accumulated depreciation and amortization and any impairment in value. Land is carried at cost less any impairment in value.

The initial cost of fixed assets consists of the purchase price, including import duties, taxes and any directly attributable cost to bring the assets to their working condition and location for their intended use. Expenditures incurred after the fixed assets have been put into operation, such as repairs and maintenance costs, are normally charged to income in the period the costs are incurred. In situations where it can be clearly demonstrated that the expenditures have resulted in an increase in the future economic benefits expected to be obtained from the use of an item of fixed assets beyond its originally assessed standard of performance, the expenditures are capitalized as additional cost of fixed assets.

Depreciation is computed using the straight-line method over the estimated useful lives of the fixed assets. The rates of depreciation in use are based on the following estimated useful lives:

Freehold buildings	20-40	years
Generating plant and equipment	8-25	years
Distribution and transmission equipment	5-25	years
Motor vehicles	4	years
Computer and other equipment	5	years
Furniture and fittings	8	years

Freehold land is not depreciated where the cost is distinguishable from the cost of buildings.

Notes to and forming part of the Financial Statements For the year ended December 31, 2008 Expressed in U.S. Dollars

2. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(g) Fixed assets (continued)

When an asset is sold or disposed of, or is permanently withdrawn from use and no future economic benefits are expected from its disposal, the cost and accumulated depreciation and impairment losses, if any, are removed from the accounts and any resulting gain or loss arising from the retirement or disposal is reflected in current operations.

Work in progress which includes construction in progress and equipment under installation, is stated at cost and includes cost of construction, equipment, and other direct costs. Borrowing costs that are directly attributable to the construction of property and equipment are capitalized during the construction period. Construction in progress and equipment under installation are not depreciated until such time as the relevant assets are completed and put into operational use.

(h) Impairment losses

The carrying amounts of the Corporation's non-financial assets are reviewed at each balance sheet date to determine whether there is any indication of impairment. If any such indication exists, the asset's recoverable amount is estimated at each balance sheet date. An impairment loss is recognised when the carrying amount of an asset or its cash-generating unit exceeds its recoverable amount. Impairment losses are recognised in the statement of income and retained earnings.

If in a subsequent period the amount of an impairment loss decreases and the decrease can be linked objectively to an event occurring after the write-down, the write down is reversed through the statement of income and retained earnings.

An impairment is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortization, if no impairment loss had been recognised.

(i) Borrowing costs

Borrowing costs are capitalized if they are directly attributable to the acquisition or construction of a qualifying asset. Capitalization of borrowing costs commences when the activities to prepare the asset are in progress and expenditures and borrowing costs are being incurred. Borrowing costs are capitalised until the assets are substantially ready for their intended use. If the carrying amount of the asset exceeds its recoverable amount, an impairment loss is recorded. Borrowing costs not directly attributable to the acquisition or construction of a qualifying asset are expensed when incurred.

(j) Deferred capital receipts

Customer contributions towards distribution and transmission equipment are taken to deferred capital receipts on the transaction date and are credited to the statement of income and retained earnings on a systematic basis over the respective useful life of the assets.

(k) Foreign currency transactions

Foreign currency transactions are accounted for at the exchange rates prevailing at the date of the transactions. Gains and losses resulting from the settlement of such transactions and from the translation of monetary assets and liabilities denominated in foreign currencies are recognised in the income statement. Assets and liabilities are translated at the exchange rate in effect at the balance sheet date.

Notes to and forming part of the Financial Statements For the year ended December 31, 2008 Expressed in U.S. Dollars

2. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(l) Retirement benefit costs

Retirement benefits cost is actuarially computed using the accrued benefit actuarial cost method (projected unit credit cost). This method reflects services rendered by employees to the date of valuation and incorporates assumptions concerning employees' projected salaries. Retirement benefits cost includes current service cost plus amortization of past service cost, experience adjustments and changes in actuarial assumptions over the average of the expected remaining working lives of covered employees.

(m) Provisions

Provisions are recognized when the Corporation has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation.

(n) Contingencies

Contingent liabilities are not recognized in the Corporation's financial statements but are disclosed unless the possibility of an outflow of resources embodying economic benefits is remote. Contingent assets are not recognized in the Corporation's financial statements but are disclosed when an inflow of economic benefits is probable.

(o) Subsequent events

Post balance sheet events that provide additional information about the Corporation's position at balance sheet date, if any, are reflected in the Corporation's financial statements. However, post balance sheet events that are not adjusting events are disclosed in the notes to the financial statements when material.

3. RECEIVABLES

	<u>2008</u>	<u>2007</u>
Accounts receivable, trade	9,763,626	9,922,074
Prepayments	45,312	114,308
Insurance receivable	472,292	450.044
Other receivables	<u> </u>	458,044
	10,836,647	10,494,426
Provision for doubtful debts	((<u>236,917</u>)
	US\$ <u>10,419,637</u>	US\$ <u>10,257,509</u>
Movement in the provision for bad debts:	<u>2008</u>	<u>2007</u>
Balance at the beginning of the year	236,917	206,917
Increase for the year	<u>180,093</u>	30,000
Balance at the end of the year	US\$ <u>417,010</u>	US\$ <u>236,917</u>

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Notes to and forming part of the Financial Statements For the year ended December 31, 2008 Expressed in U.S. Dollars

4. INVENTORIES

	<u>2008</u>	<u>2007</u>
Generating plant and equipment parts	4,187,425	4,247,061
Distribution and transmission parts	1,735,234	2,062,527
Diesel fuel	1,045,037	1,255,283
Lubricating oil	69,460	38,495
Vehicle parts	88,869	55,225
Other spare parts and supplies	27,829	29,904
Goods in transit	665,140	<u>1,528,107</u>
	7,818,994	9,216,602
Provision for obsolete inventory	(<u>273,720</u>)	(<u>273,720</u>)
	US\$ <u>7,545,274</u>	US\$ <u>8,942,882</u>

Notes to and forming part of the Financial Statements For the year ended December 31, 2008 Expressed in U.S. Dollars

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FIXED ASSETS								
	Land & <u>Buildings</u>	Generating Plant & Equipment	Distribution & Transmission Equipment	Motor <u>Vehicles</u>	Computer & Other F Equipment	Furniture & Fittings	Work in <u>Progress</u>	Total
Cost								
At I January 2008 Additions Transfer Disposals	17,042,021 597,531 -	60,049,340 124,030 169,528	42,494,244 535,445 -	1,264,890 70,568 (56,035)	1,161,640 242,515 -	495,174 150,788 -	558,810 1,580,123 (169,528)	123,066,119 3,301,000
At 31 December 2008 17,639,552	17,639,552	60,342,898	43,029,689	1,279,423	1,404,155	645,962	1,969,405	126,311,084
Accumulated depreciation	ation							
At 1 January 2008 Charge for the year	6,006,958 383,359	28,502,733 2,236,435	24,222,012 1,871,749	1,228,697 40,780	1,047,381 118,18585,273	443,673 273	، 4,7	61,451,454 4,735,781

- 61,451,454	4,735,781	- (56,035)	- 66,131,200
	ι		
443,673	273	ı	528,946
1,047,381	118,18585,27	l	1,165,566
1,228,697	40,780	(56,035)	1,213,442
24,222,012	1,871,749	l	26,093,761
28,502,733	2,236,435	l	30,739,168
6,006,958	383,359	l	6,390,317
At I January 2008	Charge for the year	Disposals	At 31 December 2008

Net book value

US\$ 114.259 US\$ 51.501 US\$ 558.810 US\$ 61.614.665 US\$ 238,589 US\$ 117,016 US\$1,969,405 US\$ 60,179,884 US\$ 18,272,232 US\$ 36,193 US\$ 29,603,730 US\$ 16,935,928 US\$ 65,981 US\$ 31,546,607 US\$ 11,035,063 At 31 December 2008 US\$ 11.249.235 At 1 January 2008

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Notes to and forming part of the Financial Statements For the year ended December 31, 2008 Expressed in U.S. Dollars

5. FIXED ASSETS (Continued)

Work In Progress

At December 31, 2008, Work in Progress amounting to US\$1,872,582 is related to the cost of the Automatic Meter Reading System of US\$231,393 and the Wickham's Cay Feeder Underground project of US\$1,641,189.

At December 31, 2007, Work in Progress amounting to US\$558,810 is related to the cost of replacing the Anegada engines of US\$169,528 and the Wickham's Cay Feeder Underground project of US\$389,282.

6. PAYABLES

7.

PATABLES	<u>2008</u>	<u>2007</u>
Accounts payable Accrued expenses	5,498,037 791,988	4,495,881 <u>1,795,608</u>
	US\$ <u>6,290,025</u>	US\$ <u>6,291,489</u>
TERM LOANS	<u>2008</u>	<u>2007</u>
Caribbean Development Bank Repaid during year	-	245,014
British Virgin Islands Social Security Board Repaid during year	-	313,333
Banco Popular de Puerto Rico Revolving Line of Credit of US\$2,000,000 shall be payable by interest quarterly on the amount advanced (if any). The revolving line of credit bears interest at Prime rate + 0.5% p.a. and is secured by a charge over the assets of the Corporation.	1,750,000	-
Banco Popular de Puerto Rico US\$30,008,000 was borrowed in connection with the Phase IV Development Programme. The loan is repayable in 60 quarterly installments of US\$500,133 which commenced December 31, 2005, bears interest at a fixed rate of 5.5% p.a. and is secured by a		
charge over the assets of the Corporation	23,506,266	25,506,800
Less: repayable within one year	25,256,266 (<u>3,750,532</u>)	26,065,147 (<u>2,558,879</u>)
Repayable outside of one year	US\$ <u>21,505,734</u>	US\$ <u>23,506,268</u>

Notes to and forming part of the Financial Statements For the year ended December 31, 2008 Expressed in U.S. Dollars

7. TERM LOANS (Continued)

Security Facilities Both of the above loans are guaranteed by the Government.

The Corporation has an overdraft facility available from Scotiabank (BVI) Limited allowing the Corporation to borrow up to US\$800,000, which would be secured by an unconditional and irrevocable guarantee from the Government. As at December 31, 2008, the Corporation had US\$Nil (2007:US\$Nil) drawn down under this facility.

8. PENSION FUND LIABILITY

The Corporation has established a defined benefit plan which is fully funded. The assets of the plan are held independently of the Corporation's assets. The plan is valued by independent actuaries with the most recent valuation being carried out on June 25, 2009.

	2008	2007
Present value of funded obligations Fair value of plan assets Unrecognised loss	15,799,305 (10,183,883) (<u>3,156,765</u>)	15,815,597 (9,992,173) (<u>3,571,442)</u>
Liability in the balance sheet	US\$ <u>2,458,657</u>	US\$ <u>2,251,982</u>

The amount recognised in the statement of income and retained earnings as pension expense is as follows:

	<u>2008</u>	<u>2007</u>
Current service cost Interest cost Amortised net loss Expected return on plan assets Past service cost	756,108 929,870 142,134 (756,710)	737,504 869,263 148,135 (692,194) <u>135,822</u>
	US\$ 1,071,402	US\$ 1.198.530

The movement in the liability recognised in the balance sheet is as follows:

	<u>2008</u>	<u>2007</u>
Opening net liability Net periodic pension cost Contributions	2,251,982 1,071.402 (<u>864,727</u>)	1,903,742 1,198,530 (<u>850,290</u>)
	US\$ <u>2,458,657</u>	US\$ <u>2,251,982</u>
The principal actuarial assumptions used in calculating the pension fu	Ind liability are:	
Discount rate Expected rate of return on plan assets Rate of compensation increase	6.5% 7.5% 4.0%	6.0% 7.5% 4.0%

Notes to and forming part of the Financial Statements For the year ended December 31, 2008 Expressed in U.S. Dollars

9. DEFERRED CAPITAL RECEIPTS

	<u>2008</u>	<u>2007</u>
Balance at 1 January Customer contributions for the year Released to the statement of income and retained earnings	6,221,427 608,458 (<u>760,207</u>)	6,058,839 911,269 (<u>748,681</u>)
Balance at 31 December	US\$ <u>6,069,678</u>	US\$ <u>6,221,427</u>

10. SHARE CAPITAL AND CONTRIBUTED SURPLUS

	<u>2008</u>	<u>2007</u>
Issue and fully paid: 7,052,465 shares of \$1.00 par value each	US\$ <u>7,052,465</u>	US\$ <u>7,052,465</u>

The Corporation has unlimited authorized share capital.

All shares in the Corporation are owned by the Government of the British Virgin Islands.

A Board of Directors has been appointed. The Chairman has a casting, as well as deliberative vote; however, the decision of the majority of the directors present and voting at any meeting of the Corporation is deemed to be the decision of the Corporation.

Contributed surplus represents amounts contributed by the Government of the British Virgin Islands in addition to its subscription to the issued share capital.

During the year ended December 31, 2007, the Corporation received additional contributed surplus from the Government of the British Virgin Islands of US\$4,000,000 to assist in the construction and installation of Engines 5 & 6, and US\$360,000 for use in offsetting the cost of replacing and installing the Anegada engines.

11. RELATED PARTY TRANSACTIONS

Sale of electricity

The Corporation earned US\$ 7,777,952 (2007: US\$6,378,373) in revenue from the Government for the provision of products and services, of which US\$2,366,967 (2007: US\$545,367) was outstanding at the year end.

Deferred revenue receipts

During the year the Government advanced US\$1,489,107 to the Corporation to fund 50% of consumers December 2008 billings. The unutilized balance at December 31, 2008 was US\$1,385,007 (2007: Nil) and a further US\$796,430 was received in January 2009.

General and administrative expenses

Director's fees and expenses during the year amounted to US\$44,163 (2007: US\$45,315).

Notes to and forming part of the Financial Statements For the year ended December 31, 2008 Expressed in U.S. Dollars

12. STAFF COSTS

	<u>2008</u>	<u>2007</u>
Wages and salaries	5,781,149	5,341,841
Social security	177,461	167,545
Pension expense	1,071,785	845,371
Payroll taxes	245,057	267,153
Other employee expenses	352,535	354,413
	US\$ <u>7,627,987</u>	US\$ <u>6,976,323</u>

The average number of full time employees in 2008 was 169 (2007: 165).

During the year ended December 31, 2008, the Corporation paid US\$Nil (2007: US\$135,822) for past service costs and US\$ 765,108 (2007: US\$737,504) for current service costs to the defined benefit pension plan, which has been included as part of pension expense. Details of the pension plan can be found in note 8.

13. COMMITMENTS

Lease Commitments

- a. A tenancy agreement for US\$2,000 per month with Ermyn Richardson for the period Mar 1, 2008 to February 29, 2009.
- b. A tenancy agreement for US\$2,000 per month with Neil Niles for the period Mar 1, 2008 to February 29, 2009.
- c. A tenancy agreement for US\$1,650 per month with Joy Wheatley for the period Mar 1, 2008 to February 29, 2010.
- d. A tenancy agreement for US\$2,000 per month with Karl Dawson for the period June 20, 2008 to June 30, 2009.

Other Commitments

The Corporation signed a contract with Delta Petroleum Caribbean Ltd. ("Delta") for the exclusive supply of 24,379,404 US gallons of refined petroleum products, for the period September 5, 2008 to August 31, 2010. Based on current fuel prices, the contract is valued at approximately US\$\$35,866,312. During the year US\$38,287,991, (2007: US\$27,641,466) was paid to Delta for supplies received.

On January 16, 2008, the Corporation signed a three (3) year agreement with Wartsila Caribbean, Inc for advisory services relating to the operations and maintenance of the generation department. The Corporation is to pay a fixed fee of US\$60,000 per month, adjusted annually for inflationary increases, along with all reimbursable costs and extraordinary expenses, if any.

On November 22, 2007, the Corporation renewed its contract for cash in transit services with Top Priority Security Services, Ltd for the period from February 7, 2008 to February 6, 2009. In accordance with the terms of the contract, the Corporation will pay Top Priority a monthly fee of US\$3,450 (US\$41,400 per annum).

Notes to and forming part of the Financial Statements For the year ended December 31, 2008 Expressed in U.S. Dollars

14. FINANCIAL INSTRUMENTS

Risk Associated With Financial Instruments

A financial instrument is any contract that gives rise to a financial asset of one enterprise or a financial liability or equity instrument of another enterprise.

The Corporation's activities expose it to a variety of risks: market risk (including foreign currency risk, cash flow interest rate risk and fair value interest rate risk), credit risk and liquidity risk.

(a) Market risk

(*i*) Foreign currency risk

Foreign currency risk is the risk that the value of a financial instrument will fluctuate due to changes in foreign exchange rates. The Corporation incurs foreign currency risk on transactions that are denominated in currencies other than the United States Dollar (US\$). The principal currencies giving rise to this risk are the British Pound (£) and Euro (EUR).

At December 31, 2008, the Corporation had net foreign currency exposure as follows:

	GBP <u>Currency</u>	<u>Total</u>
Financial Assets Cash	<u>402.150</u>	<u>402,150</u>
Total foreign currency exposure	US\$ <u>402,150</u>	US\$ <u>402,150</u>

At December 31, 2007, the Corporation had net foreign currency exposure as follows:

	Euro <u>Currency</u>	GBP <u>Currency</u>	<u>Total</u>
Financial Assets Cash		<u>73,153</u>	<u> 73,153</u>
Financial Liabilities Term loans payable	<u>68,923</u>	<u>66,143</u>	<u>135,066</u>
Total foreign currency exposure	US\$(<u>68,923</u>)	US\$ <u>7,010</u>	US\$(<u>61,913</u>)

(ii) Cashflow and fair value interest rate risk

Interest rate risk is the risk that the value or future cash flows of a financial instrument will fluctuate due to changes in market interest rates. The Corporation's income and operating cash flows are substantially independent of changes in market interest rates since the majority of interest bearing instruments are fixed rate instruments.

Notes to and forming part of the Financial Statements For the year ended December 31, 2008 Expressed in U.S. Dollars

14. FINANCIAL INSTRUMENTS (Continued)

(iii) Cashflow and fair value interest rate risk (continued)

At December 31, 2008, the Corporation's financial assets and liabilities were classified as follows:

	Interest Bearing	Non Interest Bearing	Total
Financial assets	<u>US\$</u>	<u>US\$</u>	<u>US\$</u>
Cash and cash equivalents Receivables	4,500,207	7,282 <u>10,419,637</u>	4,507,489 <u>10,419,637</u>
Total financial assets	4,500,207	10,426,919	14,927,126
Financial liabilities Payables Customer deposits Term loans payable	 	6,290,025 2,321,736	6,290,025 2,321,736 <u>25,256,266</u>
Total financial liabilities	25,256,266	<u>8,611,761</u>	<u>33,868,027</u>
Interest Sensitivity Gap	(20,756,059)	-	(20,756,059)

At December 31, 2007, the Corporation's financial assets and liabilities were classified as follows:

	Interest Bearing		Total	
	US\$	Bearing <u>US\$</u>	<u>US\$</u>	
Financial assets Cash and cash equivalents Receivables	6,158,299	14,229 <u>10,257,509</u>	6,172,528 <u>10,257,509</u>	
Total financial assets	<u>6,158,299</u>	10,271,738	16,430,037	
Financial liabilities Payables Customer deposits Term loans payable	- - 26,065,147	6,291,489 1,399,040	6,291,489 1,399,040 26,065,147	
Total financial liabilities	26,065,147	7,690,529	33,755,676	
Interest Sensitivity Gap	(19,906,848)	-	(19,906,848)	

The Corporation is exposed to interest rate price risk on term loans payable to the extent that prevailing interest rates may fluctuate from the fixed interest rates stated in note 7. Movement in the interest rates will not have a significant impact on the carrying value of these loans. However, there is an inherent risk that during the period to maturity the rates shown in note 7 may be higher than the prevailing market rates.

Notes to and forming part of the Financial Statements For the year ended December 31, 2008 Expressed in U.S. Dollars

14. FINANCIAL INSTRUMENTS (Continued)

(b) Credit risk

Credit risk is the risk that a party to a financial instrument will fail to discharge an obligation and cause the other party to incur financial loss. Financial assets, which potentially expose the Corporation to credit risk, consist of cash and cash equivalents and receivables. The extent of the Corporation's exposure to credit risk in respect of these financial assets approximate the carrying values as recorded in the Corporation's balance sheet.

To reduce exposure to credit risk, the Corporation regularly reviews the credit performance of its customers. The Corporation invests available cash with various local banks, and is exposed to credit-related losses in the event of non-performance by these counterparties to financial instruments but, given their high credit ratings, management does not expect any counterparty to fail to meet its obligations.

The following tables summarize the credit quality and aging analysis of the Group's financial assets as of December 31, 2008:

	Neither past due nor impaired					
	High Grade (US\$000)	Standard Grade (US\$000)	Substandard Grade (US\$000)	Past due but not impaired (US\$000)	Past due and impaired (US\$000)	Total (US\$000)
Cash at bank	1,598	-	2,909	- · · · · · · · · · · · · · · · · · · ·	-	4,507
Receivables	7,752	-	-	2,667	418	10,837
Total	US\$ 9,350	US\$ -	US\$ 2,909	US\$2,667	US\$ 418	US\$ 15,344

The following tables summarize the credit quality and aging analysis of the Group's financial assets as of December 31, 2007:

	Neither p	past due nor	⁻ impaired			
	High Grade (US\$000)	Standard Grade (US\$000)	Substandard Grade (US\$000)	Past due but not impaired (US\$000)	Past due and impaired (US\$000)	Total (US\$000)
Cash at bank	6,172	-	~	-	-	6,172
Receivables	8,707	-	-	1,550	237	10,494
Total	US\$ 14,879	US\$ -	US\$ -	US\$1,550	US\$ 237	US\$ 16,666

Notes to and forming part of the Financial Statements For the year ended December 31, 2008 Expressed in U.S. Dollars

14. FINANCIAL INSTRUMENTS (Continued)

(a) Credit risk (*continued*)

The following table summarises the aging of the Corporation's financial assets at December 31, 2008:

	Less than 30 days	Between 31 and 60 days	Between 61 and 90 days	Over 90 days	Total
	<u>US\$</u>	<u>US\$</u>	<u>US\$</u>	<u>US\$</u>	<u>US\$</u>
Financial Assets Cash and cash equivalents	4,507,489	-	-	-	4,507,489
Receivables	7,590,781	778,319	463,724	<u>2,003,823</u>	10,836,647
Total Financial Assets	<u>12,098,270</u>	<u>778,319</u>	<u>463,724</u>	<u>2,003,823</u>	<u>15,344,136</u>

Of the balance over 90 days of US2,003,823, only US\$417,010 is considered impaired and was fully provided for. This relates to the portion of the accounts receivable which the Corporation is not certain that they will recover.

The following table summarises the aging of the Corporation's financial assets at December 31, 2007:

	Less than 30 days	Between 31 and 60 days	Between 61 and 90 days	Over 90 days	Total
	<u>US\$</u>	<u>US\$</u>	<u>US\$</u>	<u>US\$</u>	<u>US\$</u>
Financial Assets Cash and cash equivalents	6,172,528	-	~	-	6,172,528
Receivables	8,943,936	<u>505,871</u>	218,810	825,809	10,494,426
Total Financial Assets	<u>15,116,464</u>	<u>505,871</u>	<u>218,810</u>	<u>825,809</u>	<u>16,666,954</u>

Of the balance over 90 days of US\$825,809, only US\$236,917 is considered impaired and was fully provided for. This relates to the portion of the accounts receivable which the Corporation is not certain that they will recover.

(c) Liquidity risk

Liquidity risk also referred to as funding risk, is the risk that the Corporation will encounter difficulty in raising funds to meet commitments associated with financial instruments. Liquidity risk may result from an inability to sell a financial asset quickly at, or close to, its fair value. Prudent liquidity risk management implies maintaining sufficient cash and marketable securities, and the availability of funding through an adequate amount of committed facilities.

At December 31, 2008, the Corporation's liabilities of US\$13,747,300 (2007: US\$10,249,408) are due within 12 months and are equal to their carrying balances as the impact of discounting is not significant. These are adequately covered by the financial assets. Thus at December 31, 2008, the Corporation has no significant exposure to liquidity risk.

Notes to and forming part of the Financial Statements For the year ended December 31, 2008 Expressed in U.S. Dollars

14. FINANCIAL INSTRUMENTS (Continued)

(b) Credit risk (continued)

(d) Fair value

The fair value of cash and cash equivalents, receivables, payables, customer deposits and term loans payable are not materially different from their carrying amounts due to the relatively short periods to maturity of these financial instruments.

15. CONTINGENCIES

In the ordinary course of business, the Corporation is subject to legal proceedings, claims, disputes and litigations. As at March 18, 2009, the Corporation is involved in two (2) cases for wrongful dismissal of employees and one (1) for loss and injury arising out of an accident. While it is not practicable to forecast or determine the final results of these pending and threatened legal proceedings, the Corporation estimates the financial impact of these cases to be less than US\$250,000.

16. TAXATION

In accordance with section 20 of the Act, the Corporation is exempt from customs duties, land and house taxes, stamp duties and income taxes.

Schedule to the Financial Statements - Expenses For the year ended December 31, 2008 Expressed in U.S. Dollars

	2008	<u>2007</u>
Generation		
Fuel usage Lubricating oil Materials and maintenance Wages and salaries Social security Pension expense Payroll tax Other employee expenses Other generation expenses	38,336,382 236,190 7,280,939 2,119,414 66,581 356,322 89,221 126,114 	26,680,215 249,581 1,780,964 2,158,767 63,980 432,715 83,865 133,379 235,338
	US\$ 48,815,502	US\$ 31,818,804
Distribution	035 46,617,702	033 <u>31,818,804</u>
Materials and maintenance Wages and salaries Social security Pension expense Payroll tax Other employee expenses Other distribution expenses	1,666,724 1,639,637 49,492 291,828 75,226 97,535 <u>386,197</u>	625,346 1,342,667 43,890 320,184 81,103 92,067 <u>324,606</u>
General and administrative	US\$ <u>4,206,639</u>	US\$ <u>2,829,863</u>
Insurance Legal and professional fees Wages and salaries Social security Pension expense Payroll tax Other employee expenses Other expenses	564,570 464,910 361,207 9,165 82,931 15,796 19,586 752,321	574,521 369,434 377,199 9,659 90,198 15,821 26,880 731,285
Finance	US\$ <u>2.270.486</u>	US\$ <u>2,194,997</u>
Wages and salaries Social security Pension expense Payroll tax Other employee expenses Other expenses	677,823 22,247 151,053 27,010 47,364 <u>165,425</u> US\$ <u>1,090,922</u>	645,253 22,351 159,567 52,093 47,634 <u>182,285</u> US\$ <u>1,109,183</u>

Schedule to the Financial Statements - Expenses For the year ended December 31, 2008 Expressed in U.S. Dollars

	<u>2008</u>	<u>2007</u>
Customer service and meter reading		
Wages and salaries Social security Pension expense Payroll tax Other employee expenses Other expenses	520,924 16,599 110,133 20,321 36,285 <u>108,070</u> US\$ <u>812,332</u>	497,981 15,997 115,386 18,647 32,143 <u>69,102</u> US\$ <u>749,256</u>
Desalination		
Desalination plant Wages and salaries Social security Pension expense Payroll tax Other employee expenses Other expenses	156,764 90,322 4,597 23,631 6,227 8,678 773	105,958 119,366 4,651 25,510 8,001 9,042 <u>964</u>
	US\$ <u>290,992</u>	US\$ <u>273,492</u>
Vehicle		
Wages and salaries Social security Pension expense Payroll tax Other employee expenses Other expenses	131,888 4,330 26,724 5,145 8,315 <u>17,409</u> US\$ <u>193,811</u>	71,672 2,849 19,617 2,209 6,321 <u>4,630</u> US\$ <u>107,298</u>
	055 <u>193,811</u>	055 <u>107,298</u>
Computing		
Wages and salaries Social security Pension expense Payroll tax Other employee expenses Other computing expenses	148,330 4,451 29,162 6,112 8,658 <u>207,979</u> US\$ <u>404,692</u>	128,937 4,167 30,434 5,416 6,947 <u>217,381</u> US\$ <u>393,282</u>

design by ianCharles | iancharles.tt@gmail.com | 1 284 545 0612 / 1 284 542 0612